

Bwrdd Iechyd Prifysgol Betsi Cadwaladr University Health Board

# THE UPPER "HAND" OF SUSTAINABILITY



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British Orthopaedic Association Comisiwn Bevan Commission

#### NHS CARBON FOOTPRINT



### RATIONALE

- Operating Theatres up to 70% hospital waste (2.8 billion pounds/yr)
- Waste disposal 20% of annual environmental budget.
- Steady rise (15% annually) due to increase of disposables.
- Carpal tunnel surgery: Most Common hand procedure (53,000 per year)

#### PDSA CYCLE



## PRINCIPLES OF SUSQI

Step 1	Set goals	Define the primary and secondary aims of this QIP
Step 2	Study the system	Focus on carbon intensive features of CTR set up inside theatre and patient pathway
Step 3	Design improvement	Plan and implement "lean and green" theatre set up and "Greener pathways"
Step 4	Measure Impact	<ol> <li>Clinical waste</li> <li>Carbon footprint</li> <li>Cost savings</li> <li>Wider applicability</li> </ol>

## AIMS

• Demonstrate reduction in carbon footprint in Carpal tunnel release by

"Lean and Green" instrument set up

➤Smaller drapes

➤Green patient pathway

#### BUILDING AN EFFECTIVE TEAM



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## STANDARD SET



![](_page_9_Picture_3.jpeg)

## TRADITIONAL DRAPES

![](_page_10_Picture_1.jpeg)

![](_page_10_Picture_2.jpeg)

# DISPOSABLES

![](_page_11_Picture_1.jpeg)

### STANDARD SET UP LEAN AND GREEN SET UP

![](_page_12_Picture_1.jpeg)

#### TRADITIONAL DRAPING

#### LEAN AND GREEN DRAPING

![](_page_13_Picture_2.jpeg)

### Green Patient Pathway

![](_page_14_Figure_1.jpeg)

### **TEAM & TIME**

![](_page_15_Figure_1.jpeg)

Total time 4.5 hrs Total time 2 hrs

# RESULTS

- "Lean and Green Hand Surgery" lists
  - June Sep 2021 "Pilot lists"
  - Dec 2021- Dec 2022 "New Standard lists"
- 122 patients across two sites.
- No complications (infection)
- Excellent patient experience
- Overwhelming staff feedback

![](_page_16_Figure_8.jpeg)

### WASTE GENERATED PER CASE

![](_page_17_Picture_1.jpeg)

![](_page_17_Picture_2.jpeg)

![](_page_18_Figure_0.jpeg)

Introduction of Lean Green theatre setup

#### CARBON FOOTPRINT SAVINGS

![](_page_19_Figure_1.jpeg)

Total 22 Kg per case (80% savings)

Smaller instruments 9.4 Kg

Smaller drapes 9.2 Kg

Bypassing ward 6.3 Kg (pilot lists)

Further indirect savings – water usage, ultra clean air theatres.

#### **ECONOMIC SAVINGS**

![](_page_20_Figure_1.jpeg)

Total £34.72 per case (65% savings)

Smaller instruments £11.4

Smaller drapes £13.3

Minimising consumables £5.13

Further indirect savings – water usage, ultra clean air theatres.

#### RESULTS

![](_page_21_Figure_1.jpeg)

![](_page_21_Picture_2.jpeg)

![](_page_21_Picture_3.jpeg)

![](_page_21_Picture_4.jpeg)

65% reduction in clinical waste

80% reduction in carbon footprint

65 % cost savings

Excellent patient reported outcomes

**Improved Productivity** 

## TRIPLE BOTTOMLINE OF SUSTAINABILITY

![](_page_22_Figure_1.jpeg)

#### PYRAMID OF IMPACT IN SUSTAINABLE SURGERY

![](_page_23_Figure_1.jpeg)

(With permission from Rizan et al, The Bulletin, 2020)

## THE UPPER "HAND" OF SUSTAINABILITY

![](_page_24_Picture_1.jpeg)

Reduce clinical waste by 65% Design greener patient pathways

Annual savings 1166 tonnes CO2e

![](_page_24_Picture_3.jpeg)

Annual savings £1.84 Million

![](_page_24_Picture_5.jpeg)

Minimal stay in hospital, bypasses ward admission, increased

productivity, scalable to bigger surgical procedures.

![](_page_24_Picture_8.jpeg)

![](_page_25_Figure_0.jpeg)

ALGORITHM TO REDUCE CARBON FOOTPRINT OF CARPAL TUNNEL RELEASE

### NEXT STEPS

#### GIRFT GUIDELINES MAY 2022

	Settings		
<b>Procedure</b> The survey considered a limited range of procedures, with the assumption that these could be extrapolated to comparable procedures. For example, a setting suitable for a mucous cyst excision will likely be acceptable for a nail bed repair.	Non-main theatre No formal air exchange	Non-main theatre Formal air exchange *	<b>Main</b> theatres Formal air exchange
Open carpal tunnel release			
Trigger finger release			
Single or multiple finger Dupuytren's procedure	<u>~</u>		
Flexor tendon repair			
Mucous cyst excision			
Ulnar collateral ligament repair (without bone anchor)			
Kirschner wire fixation of fracture			
Bone anchor placement			
Plate and screw fixation of fracture			
Prosthetic arthroplasty			
		* rate not specif	fied

### NEXT STEPS

- Expand to other operative procedures (Trigger fingers, Dupuytren's and ORIF)
- Major orthopaedic procedures Joint arthroplasty
- Moving CTR out of main theatres (GIRFT guidelines)
  - MOPS room in Llandudno Hospital
  - OP clinic room setting at Wrexham

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